

# Appendix 1

## North Wales Growth Deal

2023-24 Quarter 4

(January- March 2024)

Performance Report

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During this quarter we saw two Outline Business Cases approved by the Economic Ambition Board. The first was the Former North Wales Hospital project, which includes the restoration of the Grade 2\* listed building, development of new homes and green spaces, a skills and training facility as well as over 1,000m<sup>2</sup> of commercial space. Secondly the 4G+ project (Connected Key Sites and Corridors), which aims to deliver 4G coverage across North Wales from all four Mobile Network Operators (MNOs), Ensuring North Wales is equipped for the migration to sub-6GHz 5G provision when the Mobile Network Operators upgrade their networks.

The Economic Ambition Board approved the decision to appoint a sponsor to lead the delivery of the Hydrogen Hub. The decision comes following the Hydrogen Sponsor Challenge launched last year. The Project sponsor will be announced following the completion of a Memorandum of Understanding between the parties. The project aims to help fossil fuel powered organisations to become low carbon hydrogen customers and will deliver an operational hydrogen production facility - with Hydrogen deployment expected by 2030. Work will now begin to onboard the new sponsor.

March saw the Economic Ambition Board approving an Investment Strategy for North Wales. The strategy aims to attract Growth Deal and wider regional economic development into the region.

With the funding agreement signed for the Enterprise Engineering and Optics Centre and construction work starting on site. We welcomed Fay Jones MP, Parliamentary Under-Secretary of State for Wales and Rebecca Evans MS, Minister for Finance and Local Government to the Wrexham University Plas Coch Campus on 22nd of February for the official turf cutting.



Ambition North Wales took part in Wales week in London, with Hedd Vaughan-Evans our Head of Operations attending a business reception focussing on investment in Wales and the opportunities presented by the Welsh Freeports, and Robyn Lovelock Growth Deal Programme Manager attending the St David's Day Dinner.

As we enter into a new financial year, it's an exciting time for the North Wales Growth Deal with a number of projects approaching the point of delivery.



**Alwen Williams, Portfolio Director**

*Alwen Williams*

Themes	RAG Status	Commentary
Portfolio Business Case	Green	The Portfolio Business Case 2023 update was approved by the Board in October and has been submitted to Welsh Government and UK Government as part of the annual award of funding process.
Delivery Pipeline	Yellow	The delivery pipeline has been reviewed and updated as part of the 2023 Portfolio Business Case. Projects will now report against this revised timetable
Governance	Green	The Portfolio, Programme and Project Management Framework is now well established with the Portfolio Board and five Programme Boards operating effectively. A Conflicts of Interest procedure is in place across all Boards.
Assurance	Green	The fourth annual Growth Deal assurance review (Programme Assurance Review) was completed in October 2023 with the report delivering an 'Amber-Red' confidence rating for the portfolio. A follow up Assurance of Action Plan (AAP) review took place in December 2023, with the report delivering an Amber Green confidence rating. The next review will take place during October 2024.
Resource and Capacity	Green	The Portfolio Management is now at full capacity with all roles recruited to successfully. Following approval by the Economic Ambition Board in March, fixed term contracts (not including staff funded by LEAP or SPF) have been extended to March 2026, reducing the risk of staff leaving in the short term.
Finance	Yellow	A total of £3.96m Growth Deal funding has been spent up to the end of 2023/24. This included £2.15m on the Digital Signal Processing Centre, £0.75m on the Enterprise Engineering & Optics Centre and £1.06m to fund the revenue expenditure.
Investment	Red	Securing the public and private sector investment required to deliver the Growth Deal remains a significant risk across the portfolio. The Economic Ambition Board approved the Investment Strategy during their meeting in March.
Risk	Red	Overall risk profile remains consistent with Quarter 4. The risk around capacity has reduced due to recent recruitment to the PMO and a new risk has been added to the register to cover the proposed transfer of the team and the Growth Deal to the Corporate Joint Committee. A number of high residual risks remain which are being managed by the PMO including affordability, consenting, delay and investment.
Benefits Monitoring & Evaluation	Green	Trainings have been held with Ambition North Wales and Project Sponsors in how to use the Benefits Reporting platform developed over the past year. Projects have all uploaded their indicators, and will start populating the platform over the coming weeks enabling the project, programme and portfolio teams to track progress towards spending objectives and benefits.
Emissions and Biodiversity	Green	The Enterprise Engineering and Optics Centre project was confirmed as the first Growth Deal project to meet or exceed Ambition North Wales targets, demonstrating delivery at net zero operational emissions, 40% reduced embodied carbon and 30% biodiversity net gain.
Communication and Engagement	Green	The announcement on the Former North Wales Hospital, and information on the Ministerial visits were shared in the press. A series of audio features were released highlighting information on the new projects to join the Growth Deal. Our engagement and reach continued to grow on social media, with over 6,400 website users.

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem.	380	£158m	£41.7m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>The Outline Business Case for the Connected Key Sites and Corridors '4G+' has now been approved by the Economic Ambition Board.</li> <li>The Outline Business Case for the Connected Campuses 'Advanced Wireless' project has been submitted for review by the Portfolio Management Office and is due to undergo a Gateway 2 review in May ahead of consideration by the Economic Ambition Board. Further work on the economic case for the LPWAN project has been required.</li> <li>Ambition North Wales have appointed Annog Cyf. to deliver the Shared Prosperity (SPF) funded support for rural communities in 2024 to improve their broadband through promotion of government vouchers, liaison with network operators and advice targeted in areas experiencing the poorest levels of connectivity. This work contributes to the spending objectives of the Last Few % Growth Deal project which has been paused until UK Government's cross regional procurement concludes in the summer.</li> <li>Further SPF project activity is now underway with local authorities to investigate the adoption of asset access agreements to support 4G investment by the private sector. In April a project will begin to deliver tailored advice and guidance to SMEs on adopting advanced wireless network technologies to improve productivity and efficiency.. These projects contribute to the spending objectives of the Growth Deal Connected Key Sites and Corridors and Connected Campuses projects.</li> </ul>



**Mark Pritchard**  
Lead Member



**David Fitzsimon**  
Senior Responsible Owner



**Stuart Whitfield**  
Programme Manager

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Digital Signal Processing Centre</b> Bangor University	Delivery	<ul style="list-style-type: none"> <li>Phase 3 (final) business justification case drafted for project internal SRO review.</li> </ul>	<ul style="list-style-type: none"> <li>Submission of final business justification case for the third tranche of funding to purchase equipment.</li> </ul>		<ul style="list-style-type: none"> <li>Final business justification case (BJC) to be submitted for review and approval, expected early Q1, 24/25; RAG status is amber until the BJC is submitted and approved by the Economic Ambition Board.</li> <li>Small Business Research Initiative (SBRI) funding applications unsuccessful in Q4;</li> <li>Project is achieving or exceeding targets on research collaborations, registrations on postgraduate courses, research publications, direct job creation and GVA growth (direct jobs created).</li> </ul>
<b>Connecting the Last Few %</b> Ambition North Wales	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Project development to pause until outcome of UK Government (BDUK) Project Gigabit cross regional procurement (exp. July 24);</li> <li>Annog Cyf. appointed to undertake SPF funded rural connectivity support project.</li> </ul>	<ul style="list-style-type: none"> <li>Community engagement campaign for the SPF project to begin.</li> </ul>		<ul style="list-style-type: none"> <li>UK Government investment in broadband in the region due to commence following current procurement for its 'cross regional' framework. Outcome of this will define premises for Growth Deal intervention;</li> <li>Regionally delivered work to promote local upgrades will commence from April, funded by SPF, led by Ambition North Wales and delivered by Annog Cyf.</li> </ul>
<b>Connected Key Sites and Corridors</b> Ambition North Wales	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Economic Ambition Board approval 4G+ OBC;</li> <li>Fibre project development to pause until outcome of UK Government (BDUK) Project Gigabit cross regional procurement (exp. July 24).</li> </ul>	<ul style="list-style-type: none"> <li>Market engagement and grant scheme design.</li> </ul>		<ul style="list-style-type: none"> <li>4G+ Outline Business Case approved by the Economic Ambition Board;</li> <li>Project is now proceeding to market engagement and procurement;</li> <li>Fibre project will recommence following outcome of UK Government's cross regional procurement for gigabit broadband.</li> </ul>
<b>Connected Campuses</b> Ambition North Wales	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Launch of procurement for SPF project to deliver connectivity assessments for SMEs across the region to support the objectives of the Advanced Wireless project;</li> <li>Gateway 2 Review of Advanced Wireless project scheduled (May);</li> <li>Advanced Wireless Outline Business Case Portfolio Management Office review.</li> </ul>	<ul style="list-style-type: none"> <li>Appointment of contractor to undertake SME connectivity assessments and project commencement (April);</li> <li>LPWAN procurement;</li> <li>LPWAN Business Justification Case board approvals and Critical Friend Review.</li> </ul>		<ul style="list-style-type: none"> <li>Advanced Wireless Outline Business Case drafted and due for Gateway 2 review in May;</li> <li>LPWAN business justification case (BJC) due to undergo Critical Friend Review ahead of Economic Ambition Board consideration. Further work on economic case has been required..</li> </ul>

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Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)

Delivery significantly behind schedule and/or significant issues to address (urgent action required)



Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.	980	£530m	£668.5m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>• <b>Egni</b> – RIBA Stage 2 report has been approved by the project team after an exercise to value engineer the design.</li> <li>• <b>Deeside Anaerobic Digestion Plant</b> – Positive progress made to overcome key funding agreement issues before the Full Business Case is submitted for approval by the Economic Ambition Board.</li> <li>• <b>Hydrogen Hub</b> – A sponsor has been appointed for the project following approval by the Economic Ambition Board. The process to onboard them as a sponsor is now in progress.</li> <li>• <b>Holyhead Hydrogen Hub</b> – the project received an amber-green rating following a Gateway Review, the project is currently finalising the Outline Business Case.</li> <li>• <b>Cydnorth</b> – a funding structure including Ambition North Wales and the Welsh Government has been established to move the project into implementation, the Heads of Terms are currently being developed.</li> <li>• <b>Smart Local Energy</b> – The Fund Advisor tender documents have been updated in response to market feedback and are being finalised for a re-launch of the procurement.</li> <li>• <b>Recruitment</b> – Gareth Rogers started in post as the Energy and Net Zero (Hydrogen) Project Manager on the 16th of April.</li> </ul>



**Cllr Llinos Medi**  
Lead Member



**Dylan Williams**  
Senior Responsible Owner



**Elgan Roberts**  
Programme Manager

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## 4. Low Carbon Energy Programme Performance

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Cydnherth (Morlais)</b> Menter Môn	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>The funding sources and funding structure for the project have been agreed in principle with the funders and key stakeholders. A commercial loan structure from Ambition North Wales (that is compliant with subsidy control) has been established.</li> </ul>	<ul style="list-style-type: none"> <li>Circulate and agree loan heads of terms with Menter Môn Morlais,</li> <li>Commence discussions with WEFO and Welsh Government regarding security arrangements for Ambition North Wales's loan and their own funding.</li> <li>Prepare the Outline Business Case for July 2024 approval.</li> </ul>	Yellow	<ul style="list-style-type: none"> <li>Outline Business Case has been delayed as resolutions to the funding structure were needed to finalise Ambition North Wales's loan structure and the financial case for the Outline Business Case.</li> </ul>
<b>Hydrogen Hub</b> Ambition North Wales	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Concluded assessment of potential sponsors.</li> <li>Sponsor recommendation approved by the Economic Ambition Board.</li> </ul>	<ul style="list-style-type: none"> <li>On board the new project sponsor.</li> <li>Firm up business case development timetable.</li> </ul>	Green	<ul style="list-style-type: none"> <li>Slight delay with the process to appoint the sponsor, but overall timescales not impacted and the sponsor will now be on-boarded.</li> </ul>
<b>Egni</b> Bangor University	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Approved RIBA Stage 2 following a value engineering exercise.</li> <li>Started RIBA Stage 3 activity.</li> </ul>	<ul style="list-style-type: none"> <li>Sign off procurement plan.</li> <li>Commence the 2-stage procurement for a main contractor.</li> <li>Continue developing Full Business Case.</li> </ul>	Green	<ul style="list-style-type: none"> <li>Project broadly on track. Slight slippage to the RIBA Stage development timetable that could be clawed back for Full Business Case. Project back within budget after re-visiting RIBA 2.</li> </ul>
<b>Smart Local Energy</b> Ambition North Wales	Developing the Full Business Case	<ul style="list-style-type: none"> <li>The Smart Local Energy Fund structure has been slightly amended to appeal to a wider Fund Advisor audience.</li> <li>Tender documents updated to address market feedback and in preparation for a procurement re-launch.</li> </ul>	<ul style="list-style-type: none"> <li>Finalise the tender documents.</li> <li>Re-launch the tender.</li> <li>Finalise investment strategy and draft Full Business Case.</li> </ul>	Yellow	<ul style="list-style-type: none"> <li>Delay to finalising Full Business Case and launch of the fund due to the failure to appoint a Fund Advisor on the first attempt.</li> </ul>
<b>Trawsfynydd</b> Cwmni Eginio	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Ambition North Wales fed-back on UK Government's consultation for selecting nuclear sites in consultation with Gwynedd and Anglesey.</li> <li>Cwmni Eginio held Construction Planning &amp; Options Appraisal workshops.</li> </ul>	<ul style="list-style-type: none"> <li>Cwmni Eginio to share Construction Planning &amp; Options report with key stakeholders.</li> <li>No significant actions planned until decisions are made by Great British Nuclear (GBN) and UK Government on technology selection and site selection.</li> </ul>	Red	<ul style="list-style-type: none"> <li>RAG status changed to red as the decisions required by Great British Nuclear and UK Government on technology selection and site selection are a number of months away which increases the uncertainty on programme delivery timescales.</li> </ul>



<p><b>Deeside Anaerobic Digestion Plant</b></p> <p>The Circular Economy Developments</p>	<p>Developing the Full Business Case</p>	<ul style="list-style-type: none"> <li>• Project sponsor raised concerns with key terms within the funding agreement resulting in Full Business Case not coming forward as planned in February 2024.</li> <li>• Positive negotiations between legal teams representing Ambition North Wales and the sponsor to overcome challenges associated with key terms.</li> </ul>	<ul style="list-style-type: none"> <li>• Agree way forward and finalise the funding agreement.</li> <li>• Finalise subsidy control assessment.</li> <li>• Action outstanding Outline Business Case recommendations and present Full Business Case for approval.</li> </ul>		<ul style="list-style-type: none"> <li>• Funding agreement to be finalised and subsidy control assessments to be completed before Full Business Case can be presented for approval, but positive steps have been made with the funding terms.</li> </ul>
<p><b>Holyhead Hydrogen Hub</b></p> <p>Menter Môn</p>	<p>Developing the Outline Business Case</p>	<ul style="list-style-type: none"> <li>• Gateway Review completed with an amber-green rating given by the review team.</li> <li>• Portfolio Management Office completed review of draft Outline Business Case and provided feedback.</li> </ul>	<ul style="list-style-type: none"> <li>• Meet DESNZ to discuss funding agreement and subsidy control requirements to better align approach.</li> <li>• Further discussion with Welsh Government and DESNZ to explore potential funding opportunities to secure offtake agreements from the public sector.</li> <li>• Sponsor to update the Outline Business Case and prepare for July 2024 approval.</li> </ul>		<ul style="list-style-type: none"> <li>• RAG status is now amber because project is dependent on achieving 50% offtake which will rely on public sector commitment which remains uncertain. .</li> </ul>

Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available.	2280	£1.29bn	£355.4m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>• <b>Warren Hall, Broughton</b> – Welsh Government consultants have reported on the impact of the Hawarden airfield safety case on the project site and initial discussions have taken place with Airbus UK. Welsh Government are commissioning consultants to produce a review paper of the airfield safety case tests and their impact on the Warren Hall site.</li> <li>• <b>Western Gateway, Wrexham</b> – Wrexham County Borough Council, Welsh Government and Transport for Wales met and Transport for Wales agreed to fund the WelTAG O assessment as a revised baseline for traffic and access flows post pandemic. Following the completion of this assessment, a WelTAG Lite could be undertaken to test the evidence to meet the highway investment tests set by Welsh Government Highways.</li> <li>• <b>Former North Wales Hospital, Denbigh</b> The Outline Business Case was completed in January and approved in February 2024 by the Economic Ambition Board. The remaining outstanding consenting matters concerning planning conditions and licences required to finalise the Phase 1 works and permit these to commence have been submitted to Denbighshire Council. The Councils Levelling Up funding Round 3 application is in the process of being validated.</li> <li>• <b>Holyhead Gateway</b> – Holyhead Port expansion project outline business case has been substantially completed. Stena Line Ports Limited have requested additional time to complete their related commercial discussions.</li> <li>• <b>Parc Bryn Cegin, Bangor</b> – SP Projects have been appointed by Welsh Government and have provided a revised site Masterplan and high level costings for comment. by the Portfolio Management Office and these have been past back to SP Project and Welsh Government. Regular project team meetings to be set up.</li> <li>• <b>Kinmel Studios</b> – Meeting held with Kinmel Studios on the 12<sup>th</sup> of March, Project Board members submitted to Kinmel Studios for approval. The Regional Skills Partnership are liaising with Kinmel Studios and Higher Education/Further Education sector in North Wales. They are to share their funding business case for the private sector funding with the Portfolio Management Office who are in regular discussion with Kinmel Studios.</li> <li>• <b>Wrexham Gateway</b> – UK Government confirmed the relocation of 300 plus Civil Service posts from London/Home Counties to Wrexham in December to be located at the Wrexham Gateway site. The Council are to complete the Strategic Outline Case and commence developing the Outline Business Case.</li> </ul>

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Western Gateway, Wrexham</b> Wrexham County Borough Council	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Transport for Wales have undertaken and funded a WelTAG O assessment on behalf of the Council. to provide a baseline assessment of traffic flows and numbers as they are in 2024.</li> </ul>	<ul style="list-style-type: none"> <li>Following completion of a WelTAG O and a WelTAG Lite will be undertaken by Transport for Wales to test the evidence for the projects ability to meet the tests for highway investment.@</li> </ul>		<ul style="list-style-type: none"> <li>The project risk rating remains on red whilst the review of the projects ability to meet Welsh Governments tests for highway investment is undertaken.</li> </ul>
<b>Warren Hall, Broughton</b> Welsh Government / Economic Ambition Board	Developing the Strategic Outline Business Case	<ul style="list-style-type: none"> <li>Welsh Government have met with Airbus UK to discuss the evidence provided by their consultants and these discussions are ongoing.</li> <li>Welsh Government are commissioning consultants to produce a review paper of the Inner Horizontal Surface datum.</li> </ul>	<ul style="list-style-type: none"> <li>Welsh Government to involve Airbus in the scope of the next step following the review paper of the Inner Horizontal Surface datum which will be to commission an Airfield Safety Assessment.</li> </ul>		<ul style="list-style-type: none"> <li>Project risk rating remains at amber as revising the airfield safety case is still to be fully assessed. And agreed by Airbus UK.</li> </ul>
<b>Former North Wales Hospital, Denbighshire</b> Jones Bros (Ruthin) Limited / Denbighshire County Council	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Outline Business Case was approved by the Economic Ambition Board in February 2024.</li> <li>Levelling Up funding Round 3 validation in process.</li> <li>Phase 1 apportionments and value for money assessment process modelled for both Levelling Up funding and Growth Deal funding.</li> <li>Contractual arrangements are being discussed with Denbighshire County Council, Jones Bros, Cyngor Gwynedd Legal (funding agreements, S106, transfer of title).</li> <li>Project partner to submit documents to Planning Authority on S106 agreement, planning condition compliance and Habitat licences.</li> </ul>	<ul style="list-style-type: none"> <li>Commence the approval process for the full business case in May 2024.</li> <li>Denbighshire to formalise the Levelling Up Fund Round 3 funding allocation. for the project</li> <li>The Subsidy Support referral to the Competition and Markets Authority to be registered on the Authority website.</li> <li>Outstanding statutory consents are granted by planning authority.</li> <li>Agree/finalise with Jones Bros and DCC Phase 1 works and payment and verification process for transparency and value for money purposes.</li> <li>Gateway 3 Review to take place 8<sup>th</sup>-10<sup>th</sup> of April.</li> </ul>		<ul style="list-style-type: none"> <li>Project risk rating moved to Green due to provisional award of Levelling Up Funding funding to Denbighshire and possible allocation to reduce the viability gap.</li> </ul>
<b>Parc Bryn Cegin, Bangor</b> Welsh Government / North Wales Economic Ambition Board	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Appointment of the Professional Team SP Projects completed and a draft Feasibility Sketch (Masterplan) has been shared with the Portfolio Management Office for comments. Cost Estimates for further analysis of the plot conditions / scope of services requirements have also been completed.</li> </ul>	<ul style="list-style-type: none"> <li>Regular project teams meetings to commence.</li> <li>Drafting the Outline Business Case to re-commence with a view to having a completed draft for the spring 2024.</li> <li>Joint Venture Agreement to be agreed between Parties.</li> </ul>		<ul style="list-style-type: none"> <li>Green risk rating retained for the project. Even though project commencement on site maybe delayed by 3 months.</li> </ul>

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Holyhead Gateway</b> Stena Line Ports Limited	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Outline Business Case substantially approved with revised job numbers provided and agreed.</li> <li>Waiting for confirmation of the viability assessment that is subject to Stena's negotiations with commercial end users.</li> <li>Portfolio Management Office drafted a Subsidy Support application and obtaining advice from Pinsent Masons.</li> </ul>	<ul style="list-style-type: none"> <li>Completing the draft Outline Business Case for the delivery of the port capacity enhancement works.</li> <li>Submit the Subsidy Support application to Competition and Markets Authority.</li> <li>Stena commence first stage procurement prior to issuing the second stage Invitation to Tender.</li> <li>Economic Ambition Board and Stena Line Ports Ltd approvals for Outline Business Case.</li> <li>Agreement of terms between Stena and commercial end users.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating retained at amber as negotiations with end user of new port areas is still ongoing.</li> </ul>
<b>Kinmel Studios</b>	Finalising the Strategic Outline Case	<ul style="list-style-type: none"> <li>Kinmel Studios have been appointing their consultancy team to develop the project and approaching private funders.</li> <li>Project Board members submitted to Kinmel Studios for approval.</li> <li>Regional Skills Partnership liaising with Kinmel Studios and Higher/Further Education sector in North Wales.</li> </ul>	<ul style="list-style-type: none"> <li>Revised funding proposal for project</li> <li>Confirmation of project governance model required.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating as amber as a revised funding proposal is required for the project.</li> </ul>
<b>Wrexham Gateway</b> Wrexham County Borough Council	Finalising the Strategic Outline Case	<ul style="list-style-type: none"> <li>The Memorandum of Understanding between UK Government and the Council to be completed for the 300 Civil Service will be relocated to Wrexham.</li> <li>Revised Strategic Outline Case received and Portfolio Management Office feedback provided.</li> <li>Monthly Project Board meetings set up.</li> </ul>	<ul style="list-style-type: none"> <li>The Strategic Outline Business Case is close to completion.</li> <li>Development of the Outline Business Case to commence.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating as green given project application scrutiny and assessments made on its deliverability.</li> </ul>



Cllr Jason McLellan  
Lead Member



Andrew Farrow  
Senior Responsible Owner




David Mathews  
Programme Manager


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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To build a more sustainable, vibrant and resilient foundation economy in the region, optimising opportunities for employment and prosperity through our environment and landscape.	380	£281m	£41.3m


RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>The Zip World Responsible Adventure project Strategic Outline Case was endorsed by the Agri-food and Tourism Programme board, allowing the project team to move forward with development of their Outline Business Case.</li> <li>The Tourism Talent Network are finalising procurement and their Full Business Case alongside management of a rebranding exercise, a student engagement project funded by the Shared Prosperity Fund and selection of the final project spoke.</li> <li>The Glynllifon Rural Economy Hub have updated their project plans based on environmental surveys received and will submit the updated plans to Cyngor Gwynedd and Natural Resources Wales. The Task and Finish group established to explore the agriculture/horticulture gap in the Growth Deal has received a draft research report and are working with the programme board and wider stakeholders to finalise the report before it is shared regionally.</li> </ul>



**Cllr Charlie McCoubrey**  
Lead Member



**Sioned Williams**  
Senior Responsible Owner



**Robyn Lovelock**  
Programme Manager

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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Glynllifon Rural Economy Hub</b> Grŵp Llandrillo Menai	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Remaining environmental surveys have been completed and shared with Natural Resources Wales.</li> <li>Updated project plans have been developed and shared with Cyngor Gwynedd.</li> </ul>	<ul style="list-style-type: none"> <li>Consider and incorporate feedback from Cyngor Gwynedd and Natural Resources Wales.</li> <li>Prepare full planning application.</li> <li>Further develop the Full Business Case.</li> </ul>		<ul style="list-style-type: none"> <li>Rating remains red due to repeated project delays and as planning permission has yet to be secured.</li> </ul>
<b>Tourism Talent Network</b> Grŵp Llandrillo Menai	Developing the Full Business Case	<ul style="list-style-type: none"> <li>Portfolio Management Office support with procurement preparations with Spoke partners.</li> <li>Process and documentation for Final Spoke selection drafted and shared with Portfolio Management Office.</li> <li>Ongoing work on emissions and biodiversity assessments, funding agreement and operational planning.</li> </ul>	<ul style="list-style-type: none"> <li>Planning and launch of project rebrand, including development of new project name .</li> <li>Finalise funding agreement.</li> <li>Launch and manage process to identify final project spoke.</li> <li>Finalise the Full Business Case.</li> </ul>		<ul style="list-style-type: none"> <li>Full Business Case being prepared for approval in July 2024</li> </ul>
<b>Responsible Adventure</b> ZipWorld	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Strategic Outline Case endorsed by the Programme Board.</li> <li>Stakeholders engaged through two Better Business Case workshops separately considering the visitor attractions and transport aspects of the project.</li> <li>Development of the Outline Business Case.</li> </ul>	<ul style="list-style-type: none"> <li>Engage stakeholders through further Better Business Case workshops.</li> <li>Prepare Outline Business Case for Gateway Review and approval process.</li> <li>Submit relevant pre-planning applications.</li> </ul>		<ul style="list-style-type: none"> <li>Outline Business Case being prepared for Economic Ambition Board approval in September 2024.</li> </ul>

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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Programme Aim	Job Creation Target	GVA Investment Target	Total Investment Target
To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy.	180	£114m	£39.5m

RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"> <li>The Enterprise Engineering and Optics Centre project is now under construction, the first construction project enabled by the North Wales Growth Deal. Further procurement for the project (Optic refurbishment, project equipment, hydrogen element) is under development due for publication in late April.</li> <li>The Portfolio Management Office has agreed to shift to a one-stage approval process for the Centre for Environmental Biotechnology (CEB) business case in line with Green Book recommendations - Bangor University will now proceed at risk with project procurement and then seek approval of the Business Justification Case and associated procurements by the Economic Ambition Board in July 2024 (rather than the first of a two-stage approval anticipated for March 2024).</li> </ul>



Cllr Dyfrig Siencyn  
Lead Member

To Be Confirmed  
Senior Responsible Owner



Robyn Lovelock  
Programme Manager

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Enterprise Engineering and Optics Centre</b> Wrexham University	Full Business Case	<ul style="list-style-type: none"> <li>Contracts between all project partners signed in January 2024.</li> <li>Construction started at Plas Coch in February 2024.</li> <li>Develop tenders for the OpTIC works and equipment purchases.</li> </ul>	<ul style="list-style-type: none"> <li>Publish tenders for the OpTIC works and equipment purchases.</li> </ul>		<ul style="list-style-type: none"> <li>Project on track</li> </ul>
<b>Centre for Environmental Biotechnology</b> Bangor University	Developing the Business Justification Case	<ul style="list-style-type: none"> <li>RIBA Stage 4 project design plans finalized.</li> <li>Procurement documentation prepared</li> <li>Procurement launched</li> </ul>	<ul style="list-style-type: none"> <li>Finalise Business Justification Case ahead of Economic Ambition Board consideration.</li> <li>Preparation of Funding Agreement.</li> </ul>		<ul style="list-style-type: none"> <li>Rating moved from Red to Amber following Gateway and PMO Reviews</li> </ul>

	Delivering to Plan with no issues to address (no action required)		Delivery slightly behind schedule and/or minor/moderate issues to address (management action in place)		Delivery significantly behind schedule and/or significant issues to address (urgent action required)
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## APPENDIX M - PROJECT DELIVERY PLAN SEPTEMBER 2023



The status for each project is assessed against this profile from the 2023 Portfolio Business Case unless a new timeline has been approved by the NWEAB through a project business case or change request.



# 10. Objective Tracker - Overview of delivery

		Portfolio Business Case 2023 Targets			Approved Project Business Case Targets				Difference			
		GVA (€M)	Jobs Created (net)	(€M) Total Investment*	OBC/ FBC*	GVA (€M)	Jobs Created (net)	(€M) Total Investment*	GVA (€M)	Jobs Created	(€M) Total Investment*	
Digital	Digital Signal Processing Centre (DSP)	10	35	2.96	FBC	12	33	3.0	+2	-2	+0.04	
	Connecting the last few %	10	135	4.17	OBC	15	130	4.0	+5	-5	-0.17	
	Connected Key Sites and Corridors	4G+	50	115	9.40	OBC	9	TBC at FBC	8.5	n/a	n/a	n/a
		Fibre				n/a	n/a	n/a	n/a	n/a	n/a	
	Connected Campuses	30	0	20.68	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Low Carbon Energy	Cydnherth (Morlais)	30	100	8.87	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Hydrogen Hub and Transport Decarbonisation	35	90	28.42	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Egni	30	50	8.00	OBC	19	49	10.0	-11	-1	+2	
	Smart Local Energy	130	230	102.00	OBC	122	174	106.0	-8	-56	+4	
	Trawsfynydd	70	505	244.12	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Holyhead Hydrogen Hub	20	20	28.77	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Deeside Anaerobic Digestion Plant	20	40	63.28	OBC	34	65	60.0	+14	+25	+1.72	
Land and Property	Western Gateway, Wrexham	120	360	43.36	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Warren Hall, Broughton	120	445	69.76	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Former North Wales Hospital, Denbigh	10	50	99.94	OBC	38	70	107.0	+28	+20	+7.06	
	Parc Bryn Cegin, Bangor	20	50	5.91	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Holyhead Gateway	370	925	181.44	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Wrexham Gateway	10	150	14.37	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	Kinmel Studios	50	200	32.00	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Agrifood and Tourism	Glynllifon Rural Economy Hub	30	95	16.79	OBC	45	96	13	+15	+1	-3.79	
	Tourism Talent Network	10	5	12.94	OBC	35.3	68	12.88	+25.3	+63	-0.06	
	Responsible Adventure	20	175	12.40	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	30	60	16.42	FBC	70	70	18.12	+40	+10	+1.7	
	Centre for Environmental Biotechnology	30	90	3.50	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
<b>Growth Deal Portfolio Total</b>		<b>1,255</b>	<b>3,925</b>	<b>1,029</b>	<b>8OBC + 2FBC</b>	<b>399.3</b>	<b>755</b>	<b>342.5</b>	<b>-855.7</b>	<b>-3,170</b>	<b>-686.5</b>	

\* Total investment shown here includes 15% Portfolio Management Office costs

\*\* OBC - Outline Business Case, FBC - Full Business Case

# 11. Growth Deal – Risk Adjusted Capital Expenditure Profile

Programme	Project	Project Sponsor	2021/22 (£m)	2022/23 (£m)	2023/24 (£m)	2024/25 (£m)	2025/26 (£m)	2026/27 (£m)	2027/28 (£m)	2028/29 (£m)	2029/30 (£m)	2030/31 (£m)	2031/32 (£m)	2032/33 (£m)	2033/34 (£m)	2034/35 (£m)	Total (£m)
Digital	Digital Signal Processing Centre (DSP)	Bangor University	0.12	166	0.37	0.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Digital	Connected Key Sites and Corridors	NWEAB	0.00	0.00	0.00	0.00	0.50	4.00	2.00	2.37	0.00	0.00	0.00	0.00	0.00	0.00	8.87
Digital	Connected Campus	NWEAB	0.00	0.00	0.00	0.00	0.94	10.10	4.93	4.71	0.00	0.00	0.00	0.00	0.00	0.00	20.68
Digital	Connecting the last few percent	NWEAB	0.00	0.00	0.00	0.00	0.00	2.32	1.85	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.17
Low carbon energy	Cydnherth (Morlais)	Menter Môn	0.00	0.00	0.00	0.00	3.33	4.44	1.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.87
Low carbon energy	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	0.00	0.00	0.00	0.00	1.97	1.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.94
Low carbon energy	Trawsfynydd Power Station	Cwmni Eginio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.50	2.50	5.00	5.70	5.00	0.00	19.70
Low carbon energy	Hydrogen Hub and Transport Decarbonisation	NWEAB	0.00	0.00	0.00	0.00	0.00	0.00	5.61	5.62	0.00	0.00	0.00	0.00	0.00	0.00	11.23
Low carbon energy	Smart Local Energy	NWEAB	0.00	0.00	0.00	0.75	3.00	9.25	9.25	2.38	0.00	0.00	0.00	0.00	0.00	0.00	24.63
Low carbon energy	Deeside Waste to Fuel*	The Circular Economy Ltd	0.00	0.00	0.00	3.20	3.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.40
Low carbon energy	Holyhead Hydrogen Hub*	Menter Môn	0.00	0.00	0.00	0.00	1.90	1.90	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	3.80
Land and property	Holyhead Gateway	Stena Line	0.00	0.00	0.00	7.64	17.00	9.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	34.47
Land and property	Warren Hall Strategic Site	NWEAB	0.00	0.00	0.00	0.00	0.00	7.38	7.39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14.77
Land and property	Former North Wales Hospital, Denbigh	NWEAB	0.00	0.00	0.00	3.90	3.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.94
Land and property	Parc Bryn Cegin Strategic Site	NWEAB	0.00	0.00	0.00	0.00	5.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.91
Land and property	Western Gateway, Wrexham	NWEAB	0.00	0.00	0.00	0.00	0.00	0.00	4.48	4.48	0.00	0.00	0.00	0.00	0.00	0.00	8.96
Land and property	Kimmel Studios*	Stage Fifty	0.00	0.00	0.00	0.00	0.00	3.40	3.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.80
Land and property	Wrexham Gateway*	Wrexham County Borough Council	0.00	0.00	0.00	0.00	0.00	2.79	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.79
Innovation in High Value Manufacturing	Centre of Environmental Biotechnology (CEB)	Bangor University	0.00	0.00	0.00	0.00	2.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.96
Innovation in High Value Manufacturing	Enterprise Engineering & Optics Centre	Glyndŵr University	0.00	0.00	0.75	6.52	4.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.55
Agri-food and tourism	Glynlifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	0.00	7.20	4.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11.82
Agri-food and tourism	Tourism Talent Network	Grŵp Llandrillo Menai	0.00	0.00	0.00	0.00	0.00	2.13	2.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4.43
Agri-food and tourism	Responsible Adventure*	Zip World	0.00	0.00	0.00	0.00	2.30	3.70	0.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.20
2.15% to fund the NWEAB's revenue budget			0.22	0.28	0.56	1.10	1.15	0.82	0.30	0.15	0.15	0.10	0.10	0.10	0.07	0.05	5.15
<b>Portfolio Total</b>			<b>0.34</b>	<b>1.94</b>	<b>1.68</b>	<b>23.92</b>	<b>58.68</b>	<b>68.65</b>	<b>44.81</b>	<b>19.71</b>	<b>1.65</b>	<b>2.60</b>	<b>5.10</b>	<b>5.80</b>	<b>5.07</b>	<b>0.05</b>	<b>240.00</b>

\*Replacement projects



## 12. Growth Deal Projects: Capital Funding Allocation Profile

Programme	Project	Project Sponsor	Profile 23/24 (£m)	Actual YTD (£m)	Variance (£m)*	Rationale
Digital	Digital Signal Processing Centre	Bangor University	0.39	0.37	-0.02	The claim for the DSP has been received and paid.
	Connecting the Last Few %	Ambition North Wales	0.00	0.00	0.00	
	Connected Key Sites and Corridors	Ambition North Wales	0.00	0.00	0.00	
	Connected Campuses	Ambition North Wales	0.00	0.00	0.00	
Low Carbon Energy	Cydnherth (Morlais)	Menter Môn	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure profile now aligned to 2023 Portfolio Business Case update.
	Hydrogen Hub & Transport Decarbonisation	Ambition North Wales	0.00	0.00	0.00	
	Egni	Bangor University	0.00	0.00	0.00	
	Smart Local Energy	Ambition North Wales	0.00	0.00	0.00	
	Trawsfynydd Power Station	Cwmni Eginio	0.00	0.00	0.00	
	Deeside Waste to Fuel	The Circular Economy Development	0.00	0.00	0.00	
	Holyhead Hydrogen Hub	Menter Môn	0.00	0.00	0.00	
Land and Property	Western Gateway, Wrexham	Ambition North Wales	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure profile now aligned to 2023 Portfolio Business Case update.
	Warren Hall, Broughton	Ambition North Wales	0.00	0.00	0.00	
	Former North Wales Hospital, Denbigh	Ambition North Wales	0.74	0.00	-0.74	
	Parc Bryn Cegin, Bangor	Ambition North Wales	0.00	0.00	0.00	
	Holyhead Gateway	Stena line	1.40	0.00	-1.40	
	Kinmel Studios	Stage Fifty	0.00	0.00	0.00	
	Wrexham Gateway	Wrexham County Borough Council	0.00	0.00	0.00	
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	No Full Business Cases have been approved. Expenditure profile now aligned to 2023 Portfolio Business Case update.
	Tourism Talent Network	Grŵp Llandrillo Menai	0.00	0.00	0.00	
	Responsible Adventure	Zip World	0.00	0.00	0.00	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	Glyndwr University	1.63	0.75	-0.88	The first claim for the EEOC has been received and is currently being reviewed for approval.
	Centre for Environmental Biotechnology	Bangor University	1.00	0.00	-1.00	
<b>Portfolio Management Office Costs</b>			<b>0.87</b>	<b>0.56</b>	<b>-0.31</b>	
<b>Total</b>			<b>6.03</b>	<b>1.68</b>	<b>-4.35</b>	

\* Variance is the difference between the planned profile (Portfolio Business Case 2023) and the Actual Year to Date (YTD) expenditure.

	Project	Sponsor	Summary
Digital	Digital Signal Processing Centre (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
	The last few %	Ambition North Wales	This project targets universal superfast coverage across North Wales, which have yet to be served by other means and cannot obtain speeds of at least 30Mbps (download).
	Connected Key Sites and Corridors	Ambition North Wales	This project aims to enhance the reliability and quality of mobile services on the main roads and rail routes in North Wales, enabling full-fibre services to key commercial sites across the region. Focussing on developing fibreoptic networks, which are essential for delivering 4G, 5G and gigabit capable broadband.
	Connected Campuses	Ambition North Wales	The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites.
Low Carbon Energy	Cydnherth (Morlais)	Menter Môn	Investing in infrastructure to connect to the National Grid network and monitor marine environmental effects. This will enable an increase in the deployment of turbines by tidal developers and the generation of renewable energy.
	Hydrogen Hub and Transport Decarbonisation	Ambition North Wales	Support delivery of a demonstrator project involving the production of green hydrogen from low carbon energy sources and its use within regional transport networks.
	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	Ambition North Wales	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Trawsfynydd	Cwmni Egino	The site is uniquely placed for a 'First of A Kind' deployment of a Small Modular Reactor (SMR) or Advanced Modular Reactor (AMR). Alongside the public and private sector, the Growth Deal will contribute funding towards enabling infrastructure for this development.
	Deeside Waste to Fuel	The Circular Economy Ltd	Creation of a facility to convert 182,000 tonnes per year of commercial food waste destined for landfill/incineration into green bio-methane, power, and fertiliser.
	Holyhead Hydrogen Hub	Menter Môn	This project will build a green hydrogen production facility at Parc Cybi, Holyhead, producing around 2000+kg/day of green hydrogen, supplying road, maritime and rail transport customers across North Wales.
Land and Property	Western Gateway, Wrexham	Ambition North Wales	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall, Broughton	Ambition North Wales	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Parc Bryn Cegin, Bangor	Ambition North Wales	Provide industrial floor space to meet known demand for units.
	Former North Wales Hospital, Denbigh	Ambition North Wales	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
	Wrexham Gateway	Wrexham County Borough Council	This project is a sustainable development of a vibrant regenerated area, creating a focal point to support business investment and a multi-modal transportation hub with links to active travel.
	Kinmel Studios	Stage Fifty	This project will design, build and operate film and television studios at Tir Llwyd Enterprise Park along with a training academy and incubator units.
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	Tourism Talent Network	Grŵp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
	Responsible Adventure	Zip World	A multi-element project as part of a sustainable and eco-tourism package including a new sustainable Cable Car, Slate Explorer including visitor viewing platform and an eBus Network.
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Wrexham University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SME's) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.